

## THIS MONTH AT CLI

It's hard to believe we are signing off for another year. It's been a big year for CLI – we celebrated our fifth birthday and with it, a number of significant milestones:

- Our first and largest virtual global event in February, the [Innovation and Legaltech Week](#), in collaboration with our friends the [Australasian Legal Practice Management Association \(ALPMA\)](#). We had over 1,600 registrants from more than 50 countries. It was all made possible through the generous support and experience sharing of 144 exceptional global faculty and our fabulous sponsors. All 34 sessions from the Week are still available for replay on demand as videos and most also as podcasts.
- We took a [second cohort into CLI's Innovation Incubator Program 2021/22](#) – 16 fabulous innovation projects from Asia, Australia and New Zealand in law firms, legal departments, and ALSPs in four areas: building a digital strategy, client centred design, legal workforce 2025, and redefining value. Incubatees are [coached by 8 outstanding professionals](#) for 9 months until April 2022. We'll run a third program in 2022/23 – [we're accepting RFIs now](#).
- We concluded CLI Distinguished Fellowships with [Sam Burrett](#) (purchasing tech) and [Sarah El-Atm](#) (multidisciplinary teams). We welcomed Research Fellow [Denise Doyle](#) (use of data in legal practice). The blogs, podcasts and surveys they have published throughout the year were thought provoking and inspiring - huge congrats to all our Fellows!
- More than 500 people have now joined our global learning community, the [Legalpreneurs Lab](#) (info about free membership is at the end of this Newsletter).
- More than 50% of our faculty/interviewees have been women.
- The [CLI-Collaborate free resource hub](#) has more than 170 videos, downloaded almost 28,000 times - two of them from [Melissa Lyon](#) ([design thinking](#)) and [Fiona McLay](#) ([tech](#)), more than 4,000 times each (our new 4,000 Club!) – see their photo below!
- We complemented the videos with more than 100 episodes of [The Legalpreneurs Sandbox podcast](#).
- More than 6,000 people follow CLI on LinkedIn – thank you.
- We've connected with people on six continents this year – thank you.
- We announced our 15-person global [Advisory Board for 2022-23](#). The Board will be co-chaired again by [Caryn Sandler](#) and [Warrick McLean](#) – such an amazing group of people!

In amongst all of this work, we've also taken the time this year to reflect, consolidate, expand and change. We are proud of the global learning community we have built but mostly, we are grateful to, and inspired by, all of you – thank you for taking the journey with us.

Next year, as in the previous five, we'll remain fully committed to finding better and more ways to connect all of you, opportunities to learn with you and from you, the most

engaging ways to share experience and, collaborate. We're also committed to making all our work fully accessible i.e., FREE!

Change, innovation, transformation – all these words describe a process with a beginning, middle and end – whoever you are, wherever you find yourself and/or your legal practice on the continuum, we can't wait to work with you in 2022!

Until then, from [Christine Westhead](#), me and our families, to you and yours, our very best wishes for a restful, peaceful and joyful holiday season. **We'll be back at work on 10 January – see you then!**

And now, to the Newsletter – enjoy!

Terri

**Terri Mottershead**

Executive Director

Centre for Legal Innovation (Australia, New Zealand, and Asia-Pacific)



**Another legal year in review or foundations for a new beginning?**

I love reading articles, reports, checklists, watching webinars or listening to podcasts around this time of the year. I think my predilection has something to do with making sure I haven't missed something – and I always have – but, it also carves out some space to reflect on the answer I pose to myself and for the [Centre of Legal Innovation \(CLI\)](#) at this time every year...Where do we go from here? So, let's take a look back at the four big innovation and legaltech trends in 2021 and let me share, as we go along, how CLI has started to answer that question for 2022... [Read more...](#)



We had more fabulous conversations with thought leaders and doers in our Spotlight series over the last few months and, some firsts too:

- **October:** [The future of law has knocked on our door early, and we need to welcome it in – David Bushby](#), Managing Director, [InCounsel](#) (David's going to be hosting/facilitating the new [Legaltech Around the World series](#) – more on that below)
- **November:** [Innovation and tech are levelling the legal landscape – Sheetal Deo](#), Founder and Principal Solicitor, [Shakti Legal Solutions](#) (Amazing what Sheetal is creating here – you MUST read this one)
- **December:** [Young lawyers are eager to embrace technology – and so are our clients - Alice Namuli Blazevic](#), Head of Technology and Innovation, [Katende, Ssempebwa & Co. Advocates](#). (Alice is also our first spotlight contributor from Africa – woohoo)

**2022 Newsflash!!!!** In 2022, we're changing up the Spotlight series and moving from text to video...we're sooooo excited and can't wait! Sneak peek – we'll be launching it in January in conversation with [Prof Camilla Baasch Andersen](#) on visual contracting!



With so many innovation projects on the go right now, we were delighted to offer a series on [Legal Innovation – From changing mindsets to metrics \(and everything in between\)](#) with an outstanding faculty of legalpreneurs who really knew their stuff – so practical, so candid and so helpful – it's available in replay in video and podcast:

- Episode 1 – How to select your innovation project ([Caryn Sandler](#)) [Watch Now](#) [Listen Now](#)
- Episode 2 – Legal Project Management Foundations: How to deliver legal work in real-world scenarios ([Peter Dombkins](#)) [Watch Now](#) [Listen Now](#)
- Episode 3 – Leveraging the entrepreneurial mindset in your legal practice ([Maya Markovich](#)) [Watch Now](#) [Listen Now](#)
- Episode 4 – Building a user centred approach to legal innovation projects ([Melissa Lyon](#)) [Watch Now](#) [Listen Now](#)
- Episode 5 – Building buy-in for your inside and outside your legal organisation ([Michael Morrissey](#)) [Watch Now](#) [Listen Now](#)
- Episode 6 – The who, what, when and how of communicating about your legal innovation project ([Jan Christie](#)) [Watch Now](#) [Listen Now](#)
- Episode 7 – Choosing the right ROI/metrics for your legal innovation project ([Ben Gouldson](#) and [SJ Price](#)) [Watch Now](#) [Listen Now](#)

We collaborated with [ACC's Legal Technology and Innovation Committee](#) on a hugely important topic - Innovating Through Knowledge Management [Watch Now](#) [Listen Now](#)

And, we chatted with legaltech and innovation gurus, getting their take on what was (and

wasn't) happening in the marketplace:

- [TLPS Podcast - Episode 87: From alternative to mainstream legal careers in innovation & legaltech at Addleshaw Goddard \(UK\)](#)
- [TLPS Podcast - Episode 95: Innovation and Legal Ops at Herbert Smith Freehills – Reimagining and delivering legal services/products differently!](#)
- [TLPS Podcast – Episode 104: Innovation and Legaltech in 2021 – A Year in Review](#) (wonderful to be in our third year of this session)

**2022 Newsflash!!!!** In 2022, we're going to be doing a deep dive into [alternative legal careers](#) or NewLaw careers as they are increasingly being referred to so, if this is your role, you would like it to be your role, or would like to contribute to our NewLaw Careers series, please contact us: [CLI@collaw.edu.au](mailto:CLI@collaw.edu.au).



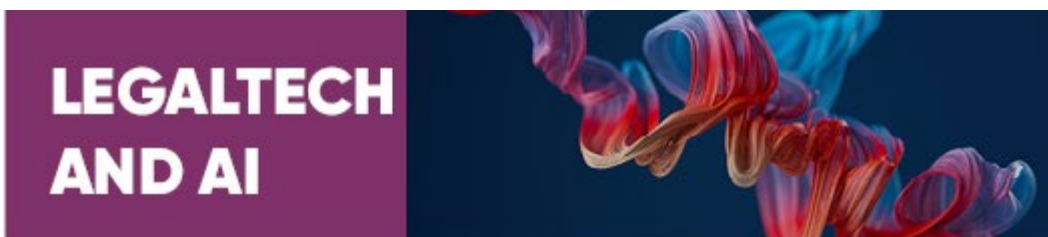
It's was a pleasure to feature 8 amazing and wonderfully diverse legal businesses in the [ReinventED Legal Business: The Case Studies](#) series (RLB) this year. We closed the year out with an excellent session from [Justitia Lawyers and Consultants](#) [Watch Now](#) [Listen Now](#)

It was fabulous to learn what this workplace law and consulting firm, founded in 2005 by two intrepid female lawyers, has done with their vision of a different way of practising law. They have established a forward-thinking firm that values flexibility, diversity, a non-hierarchical structure, and prioritises relationships over billable hours. Now sixteen years on, the firm continues to evolve, leading with empathy and collaborating with clients and like-minded organisations to build healthy and dynamic workplaces where people can thrive.

**2022 Newsflash!!!!** We'll kick off RLB 2022 with a session from [Peter Alexander Corner](#), Founding Manager, [Alternative Contracting](#) and [Prof. Camilla Baasch Andersen](#) at [UWA Law School](#) about their company Alternative Contracting. It's on 10 February 2022 @ 1pm – 2pm AEDT [Register Now](#)

[Alternative Contracting](#) was founded on the back of the [Comic Contracts Project](#) at [UWA](#), where Peter was working with the lead researcher and partner, Prof Camilla Andersen. As a direct collaboration between research and industry needs, the company specialises in providing fast and affordable bespoke legal illustrations for contracts, regulations, and other legal information.

Fascinating, right? We think so too!



We launched the [Legaltech Around the World Series 2022](#) last month.

The thing about tech, any kind of tech, is that it's borderless. In this series, we're going to explore what's happening and where in legaltech, region by region, around the world.



We hope the series will bridge a gap in the market, make what's happening in legaltech around the world more accessible to everyone, and create new ways for people to connect on and about it too.

We'll hear from the people who know the industry best in their regions - those who are working in it.

We're delighted to collaborate with [InCounsel](#) on this series and to welcome the always amazing [David Bushby](#) as the series host/facilitator.

**2022 Newsflash!!!!** You can watch/listen to a preview of what to expect now [Watch Now Listen Now](#) and register for the first session on **Legaltech in Australia + New Zealand** – 21 February 2022 @ 1pm – 2pm AEDT [Register Now](#)

Finally, don't forget to catch up on the replays:

- [Legal Techy Tuesday Series](#): Visualising the law – [StructureFlow](#) Virtual Demo [Watch Now](#) AND
- **2022 Newsflash!!!!** Get a jump on 2022 [Legal Tech Helper \(LTH\)](#) Virtual Demo – 15 February 2022 @ 1pm – 2pm AEDT [Register Now](#). LTH designs and builds solutions for law firms and organisations looking to custom-build legal products for different client segments, and create better digital front doors, with automated intake, document generation and workflow.
- [Digital Literacy Series: Automation Mini Series – Episodes 1-7](#), pretty much everything you'll ever want to know about legal automation can be found in the videos and podcasts [here](#).  
Huge thanks again to our collaboration partners on this mini series: [Avvoka](#), [Checkbox](#), [Josef](#), [LawHawk](#) and [Neota Logic](#)
- And, if you're not 100% on top of all things cybersecurity with the holiday break approaching, don't forget this fabulous [Cybersecurity Series](#) – jammed packed with practical, user friendly information!



CLI Distinguished Fellow [Sarah El-Atm](#) wrapped up her fabulous Fellowship and closed out the year for us in the [Future of Legal Work series](#) with a final blog post and three guest hosting sessions in The Legalpreneurs Sandbox podcast series (Episodes 105-107).

This has been an excellent and timely exploration of multidisciplinary teams in law firms – what they are, what they do, and how to build your own high performing, successful team – bravo and huge congrats, Sarah:

- Blog - **How to start a multidisciplinary team in a law firm** [Read Now](#) (the fourth in this blog post series)
- [TLPS Podcast - Episode 105: Could multidisciplinary teams help us serve our clients better in the legal profession?](#)
- [TLPS Podcast - Episode 106: What characteristics make up a successful multidisciplinary team in the legal profession?](#)
- [TLPS Podcast - Episode 107: How do I build my own multidisciplinary team and where do I start?](#)

## DISRUPTING LEGAL EDUCATION



We often think about legal innovation and legal education as being separate and distinct but, what if they weren't? What if students, not just law students, could pursue their passion for change in a way that led to more people, in more places, having access to justice?

That's the question we asked in [TLPS Podcast - Episode 91: The Innovation4Justice Lab – Creating Change through legal education and multidisciplinary collaboration](#). Our guest for this podcast was [Stacy Butler](#), the Director of the I4J Program.

The I4J Lab is a multidisciplinary collaboration between the University of Arizona, the University of Utah, staff, students, the legal ecosystem, many other industries, and communities. It focuses on creating tools that provide empirical data where that's been missing in policy formation/deployment and, solutions that enhance access to justice through user centred design and implementation.

The I4J Lab is producing outcomes that make a difference. It's also creating frameworks, models and adopting different ways to solve complex problems in a holistic way. Because the work is also scalable, it has practical application for the entire legal system and marketplace.

You'll want to listen to this one, we're sure. Don't forget to also check out the other resources in the [Disrupting Legal Education series](#) AND join our LinkedIn public group of the same name to continue the conversations there too!



A quick and final reminder for 2021 that LP Lab Membership is FREE. You'll find details and the Application Form [here](#) or please contact us: [LPLab@collaw.edu.au](mailto:LPLab@collaw.edu.au)

Don't forget you can have a 15-minute free consultation with an LP Lab subject area specialist - [Geeky Guru](#) (GG) – in a number of different areas (T&Cs apply) so please take advantage of it. On that note, we are also delighted to welcome our new GG, [Kate Clark](#), CEO of Enhanced Litigation Management Solutions, who is available to answer your questions on Litigation Support and eDiscovery Consulting and Technology.

And, don't forget to also check out the [Lab's seven Special Interest Groups](#) – they're a great way to dive into those things that are most relevant to you or of most interest, connect with others working in these spaces, learn and share experience too.

Finally, thank you soooooo much for helping us [reach 500 members](#) in 2021 AND congrats to [Paul Doherty](#), Founder of Write Digital (photo below) for becoming our 500th member – woohoo!

  		<p><b>Meet Legalpreneurs Lab Member #500</b></p> <p><b>Paul Doherty Founder Wrive Digital</b></p>
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